

Amanda Condon Martínez, PharmD, BCTXP, BCPS Clinical Pharmacist, Value-Based Care Kidneylink, U.S. Renal Care

Value-Based Care Models & Pharmacist Reimbursement

What We're Going to Cover

- Value-Based Kidney Care Models
- Pharmacist Roles in Value-Based Models
- Fee-for-Service Reimbursement Strategies





Value-Based Kidney Care Models



Glossary of Terms

Advancing Kidney Health

- **AWV** = Annual Wellness Visits
- **CCM** = Chronic care management
- **CKCC** = Comprehensive Kidney Care Contracting
- **CKD** = chronic kidney disease
- **CPT** = Current Procedural Terminology
- DSMT/E = Diabetes Self-Management Training/Education
- ESCO = ESRD Seamless Care Organization
- ESKD/ESRD = End-stage kidney/renal disease

- HCPCS = Healthcare Common Procedure Coding System
- **KCC** = Kidney Care Choices
- **KCE** = Kidney Care Entity
- **KCF** = Kidney Care First
- MTM = Medication Therapy Management
- **MTP** = Medication Therapy Problem
- **PAM** = Patient Activation Measure
- **QIP** = Quality Improvement Program
- VBC = Value-based care

What Is Value-Based Care?

Fee-for-Service

- Provider paid for each service performed
- Simple billing process
- Services are easily trackable
- No penalty for patient outcomes

VS.

What Is Value-Based Care?





Evolution of Reimbursement for Kidney Care



Adapted from: Himmelfarb J, Ikizler TA. Hemodialysis. N Engl J Med. 2010 Nov 4;363(19):1833-45.

Kidney Care Choices

Kidney Care First

Comprehensive Kidney Care Contracting

Graduated Professional Global

"Kidney Care Choices (KCC) Model." CMS.gov.https://innovation.cms.gov/innovation-models/kidney-care-choices-kcc-model Accessed 18 Nov.2022.

Which Populations Are Included in the Kidney Care Choices Model?





Kidney Care First

- Medicare-enrolled
 Nephrology
 Practices only
- ≥ 50% of Medicare payments are for Nephrology services
- Minimum of 350
 CKD Stage 4 and 5
 and 200 ESRD
 aligned Medicare
 beneficiaries

Comprehensive Kidney Care Contracting

- Kidney Care Entities = One or more nephrologists and at least one transplant provider
- May include other providers and suppliers (such as dialysis facilities)
- Focus on
 - Improving quality of care
 - Reducing total cost of care
 - Delaying CKD progression
 - Increasing transplant rate
- Minimum of 750 CKD Stage 4 and 5 and 350
 ESRD aligned Medicare beneficiaries

Nov.2022.

Comprehensive Kidney Care Contracting

| Graduated | Lower level of risk with ability to transition into a higher level in future years Large dialysis providers (>500 dialysis units) cannot participate Two levels of risk to choose from |
|--------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Professional | Share in 50% of savings or losses in the total cost of care for Medicare Part A and B |
| Global | At risk for 100% of the total cost of care for all Medicare Part A and B |

"Kidney Care Choices (KCC) Model." CMS.gov. https://innovation.cms.gov/innovation-models/kidney-care-choices-kcc-model Accessed 18 Nov.2022

KCC Quality Measures



"Kidney Care Choices (KCC) Model." CMS.gov.<u>https://innovation.cms.gov/innovation-models/kidney-care-choices-kcc-model</u> Accessed 18 Nov.2022.



For a webinar overview of the KCC: <u>https://innovation.cms.gov/webinars-and-forums/kcc-model-overview</u>

For detailed information on the Centers for Medicare & Medicaid Services Kidney Care Choices Model https://innovation.cms.gov/media/document/kcc-py23-rfa

Pharmacist Roles in Value-Based Care



Value-Based Care Interprofessional Team







Comprehensive Medication Management

"The standard of care that ensures each patient's medications (whether they are prescription, nonprescription, alternative, traditional, vitamins or nutritional supplements) are individually assessed to determine that each medication is appropriate for the patient, effective for the medication condition, safe given the comorbidities and other medications being taken, and able to be taken by the patient as intended"

Patient-Centered Primary Care Collaborative (PCPCC). The patient-centered medical home: integrating comprehensive medication management to optimize patient outcomes resource guide, 2nd ed. Washington, DC: PCPCC, 2012.

Ę

Comprehensive Medication Management



Medication Education

Targeted Medications

- Identify education deficiencies
- Ensure patient knows how and why they are taking their medications
- Counsel on safe
 medication practices

Transitions of Care

- Educate patient at specific time-points to facilitate optimal medication knowledge:
 - Dialysis Initiation
 - Facility Discharge
 - Transplant
 - Hospice

Nonadherence

- Determine barriers for nonadherence
- Work with patient to remove or improve barriers
- Follow up with patient to ensure adherence is improving



Medication Access & Coordination

Affordability

- Strategize ways to decrease medication costs
 - Formulary Switch
 - Patient Assistance
 - Foundation Grants
- Engage other team members (social worker) to help identify ways to improve financial status

System Issues

- Remove system-level barriers to medication acquisition
 - Out of Refills
 - Prior Authorization
 - Specialty Medication
 - Mail Order Override
 - Billing Issues
- Empower patient to resolve medication access issues



Medication Use Metric Development

Safety

- Create evidence-based alerting systems, e.g.
 - Drug Interactions
 - Dose too High
 - Contraindications
 - Drug-Lab Alerts
 - Adverse Reactions
 - Medication Errors
- Develop workflows to support pharmacist action on safety issues

Efficacy

- Implement care gap metrics for high-risk patients, e.g.
 - Medication
 Opportunities
 - Optimize Disease
 Management
- Harness data analytics to identify patients needing pharmacist intervention

Performance

- Identify metrics to measure pharmacist performance, e.g.
 - MTPs identified
 - MTPs resolved
 - Overall guidelinedirected medication therapy utilization
- Devise systems and use coaching to ensure consistent pharmacy practice within pharmacy team

Case



- The Nephrology practice you work with has entered into a value-based agreement (KCF) with Medicare and would like to integrate a pharmacist into their clinic workflow.
- You have been tasked with developing the pharmacy service line.
- The Nephrology practice primarily serves elderly patients with multiple comorbid conditions and significant polypharmacy.
- The medical director meets with you to discuss the most important service the pharmacist can provide.

Pharmacist Reimbursement



Pharmacist Reimbursement: Value-Based Care vs. Fee-for-Service

Pharmacists do not have provider status per Medicare rules

KCF & CKCC

- Emphasizes comprehensive, quality care
- Financial incentives are based on quality metrics and total cost of care
- Supports high-value, experienced pharmacist services

VS.



"Incident-to" CPT Codes

- Increased patient complexity from 99211 through 99215
- Must be attached to a Medicarerecognized provider
- Specific documentation requirements for each code

| | Level | Time | Reimbursement |
|-------|-----------------------------|------------|---------------|
| 99211 | Minimal | 5 Minutes | \$23.07 |
| 99212 | Problem Focused | 10 Minutes | \$45.77 |
| 99213 | Expanded Problem Focused | 15 Minutes | \$75.32 |
| 99214 | Detailed | 25 Minutes | \$110.28 |
| 99215 | Comprehensive | 40 Minutes | \$147.76 |



"Incident-to" CPT Codes – *Requirements to Bill*

- 1. Patient must first be seen by physician for Medicare-covered service
- 2. Physician must have provided authorization for service in medical record
- 3. Physician must continue to see patient at a frequency that reflects their active participation
- The pharmacist service is commonly furnished in a Medicare Part B provider's office or clinic
- 5. The service is medically appropriate to be given in physician's office

"Incident-to" CPT Codes – *Requirements to Bill*

- 6. Service provided that is "incident-to" must be within pharmacist's scope of practice as defined by state pharmacy law
- 7. Services and supplies must be furnished in accordance with state law
- 8. Medicare Part B-approved provider must be on the premises when service is provided
- 9. The pharmacist providing the service must be an employee or contracted to the Medicare Part B-approved provider

American Society of Health-system Pharmacists. FAQ: Pharmacist billing using "incident-to" rules non-facility (physician-based) an bulatory clinic. https://www.ashp.org/-/media/assets/pharmacy-practice/resource-centers/ambulatory-care/incident-to-billing-2019.ashx. Accessed 29 Dec. 2022.

Medication Therapy Management (MTM) CPT Codes

- Only billable through MTM contract with drug plan
- Reimbursement rate set by plan sponsor

| | Level | Time | Reimbursement |
|-------|------------------------------------|------------|-------------------|
| 99605 | New Patient | 15 Minutes | Varies \$35-75 |
| 99606 | Established Patient | 15 Minutes | Varies \$35-75 |
| 99607 | Established Patient – Add On | 15 Minutes | Varies \$35-75 |

Education-Specific CPT Codes

- Not paid by Medicare
- Education is prescribed by a physician or other qualified healthcare professional
- Must be face-to-face
- Must use a standardized curriculum

| | Level | Time | Reimbursement |
|-------|-----------------------|------------|---------------|
| 98960 | Individual Patient | 30 Minutes | Varies |
| 98961 | 2-4 Patients | 30 Minutes | Varies |
| 98962 | 5-8 Patients | 30 Minutes | Varies |

Diabetes Self-Management Training/Education (DSMT/E)

- G Code can be used if program recognized by ADA or AADE and pharmacist is a Certified Diabetes Educator
- Counseling services count as a component of education services (99212-99215)

| G0108 | Level Individual Patient | Time 30 Minutes | Reimbursement \$56.22 |
|-------|---------------------------------------|---------------------------|--------------------------|
| G0109 | 2-20 people | 30 Minutes | \$15.50/patient |

American Society of Health-system Pharmacists. Pharmacist Billing/Coding Quick Reference Sheet. https://www.ashp.org/-/media/assets/ambulatory-care-practitioner/docs/billing-quick-reference-sheet.pdf.

Medicare Annual Wellness Visits (AWV)

- Pharmacists cannot bill for Welcome to Medicare visit (G0402)
- Pharmacists cannot bill directly for this service in FQHC

| G0438 | Level | Time | Reimbursement |
|-------|----------------------|-------------|---------------|
| | First Visit | Varies | \$174.43 |
| G0439 | Subsequent Visits | Varies | \$118.21 |



Chronic Care Management Services (CCM)

- Pharmacist cannot bill, but may contribute as "qualified nonphysician provider"
- Applicable to beneficiaries with two or more chronic conditions expected to last at least 12 months
- Patient consent required
- Same requirements as "incident-to"

| | Level | Time | Reimbursement |
|-------|---------|--------------------------|---------------|
| 99490 | Regular | 20 Minutes | \$42.17 |
| 99487 | Complex | 60 Minutes | \$92.98 |
| 99489 | Complex | Additional 30 Minutes | \$46.49 |



Transitional Care Management

- Pharmacist cannot bill, but may contribute as "qualified non-physician provider"
- Submitted under Medicare-recognized provider
- Requires communication with patient within 2 business days of discharge
- Pharmacists can provide non-face-toface coordination or be involved in face-to-face visits with provider

| 99495 | Level Moderate Complexity | Time Varies | Reimbursement \$166.50 |
|-------|----------------------------------------|-----------------------|---------------------------|
| 99496 | High Complexity | Varies | \$234.97 |



KCC Specific Codes – FY2023

- Post-Discharge Home Visits Benefit Enhancement
 - Occurs within 90 days of discharge from inpatient hospital, rehabilitation facility, long-term care hospital or skilled nursing facility
 - O Beneficiary must not qualify for Home Health
 - Eligible for up to 9 post-discharge home visits within 90 days of discharge

KCC Specific Codes – FY2023

| | HCPCS Code | Level | Time |
|----------------------------------------|------------|---------------|------------|
| In-Home Visit for | G2001 | Brief | 20 Minutes |
| New Patients | G2002 | Limited | 30 Minutes |
| | G2003 | Moderate | 45 Minutes |
| | G2004 | Comprehensive | 60 Minutes |
| | G2005 | Extensive | 75 Minutes |
| In-Home Visit for Existing Patients | G2006 | Brief | 20 Minutes |
| | G2007 | Limited | 30 Minutes |
| | G2008 | Moderate | 45 Minutes |
| | G2009 | Comprehensive | 60 Minutes |
| | G2013 | Extensive | 75 Minutes |
| Care Plan | G2014 | Limited | 30 Minutes |
| Oversight | G2015 | Comprehensive | 60 Minutes |

"Kidney Care Choices (KCC) Model." CMS.gov.https://innovation.cms.gov/innovation-models/kidney-care-choices-kcc-model Accessed 18 Nov.2022.

KCC Specific Codes – FY2023

- Kidney Disease Education Benefit Enhancement
 - Waives the requirement that education must be performed by a physician, physician assistant, nurse practitioner or clinical nurse specialist
 - Pharmacists are **<u>NOT</u>** eligible to bill for kidney disease education

CPT Billing Codes



For referencing pharmacist billing and coding: https://www.ashp.org/-/media/assets/ambulatory-carepractitioner/docs/billing-quick-reference-sheet.pdf

For guidance on billing for Professional & Patient Care Services <u>https://www.ncpdp.org/NCPDP/media/pdf/WhitePaper/Billing</u> <u>-Guidance-for-Pharmacists-Professional-and-Patient-Care-</u> <u>Services-White-Paper.pdf?ext=.pdf</u>





Summary

Value-based care models emphasize clinical outcomes and reduction in total cost of care KCF & CKCC creates opportunities for pharmacists to provide high-quality clinical care

The pharmacist is an integral member of the VBC team and should provide comprehensive medication management Fee-for-service billing codes exist for pharmacists to provide care outside of VBC contracting



Advancing Kidney Health Through Optimal Medication Management



